



ANNUAL REPORT 2023-2024

THE ALBURY SAILORS, SOLDIERS & AIRMEN'S CLUB LIMITED

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ABOUT THIS REPORT

The 2024 Annual Report provides a comprehensive account of the venue's performance from 1 June 2023 to 31 May 2024. The report is presented as a commitment to transparent financial reporting, good corporate governance and clear strategic planning for future sustainability.

The Annual Report demonstrates initiatives undertaken throughout the 2023/24 period to strive toward our mission to be regional Australia's best entertainment experience, to maintain our brand identity as a community-orientated hospitality venue and to deliver on our customer first promise.

Finally, this publication reflects our commitment to improving member equity, to serving our community and to enhancing the working life of our employees.

ABOUT SS&A CLUB

Today, SS&A Albury is a premium entertainment venue in the heart of the Albury CBD. A large multi-purpose venue with a range of dedicated bars, dining, entertainment and function facilities. The venue houses the Social Dining and Bar restaurant offering a full À la carte menu and the Cafe which is available for a quick coffee and cake. The SS&A also features multiple bars, each with their own identity. The Studio which is host to our live and free entertainment; The Aurum Lounge, for an upmarket experience; The Locker Room is the region's best sports bar with giant screens and betting facilities.

With plenty of convenient parking plus a range of dedicated conferencing and function facilities, SS&A Albury is the place for Albury Wodonga locals and visitors to eat, drink and play.



The Albury Sailors, Soldiers & Airmen's Club

Our Mission

To be regional Australia's best entertainment experience.

Our Brand

We are a community focused entertainment venue.

We provide a welcoming service that is driven by continuous improvement.
We promise to listen and strive to deliver a memorable customer experience

Our Values **C.O.A.C.H.**

Our VALUES are who we are as a business and what we aspire to be. Every day there is an opportunity to C.O.A.C.H. and live up to our core values.

CUSTOMER FIRST

OWN IT

ANZAC SPIRIT

CHAMPION

HAVE FUN



SS&A CLUB SHINES AT NSW COMMUNITY CLUB AWARDS

At The SS&A Club, we take pride in our commitment to supporting local communities, and this year, our efforts were recognised at the prestigious NSW Community Club Awards. SS&A entered three categories, becoming a finalist in each and taking home the **Health Care Award** for our ongoing support of **Albury Wodonga Paediatrics**.

Our contributions have helped the paediatric unit at Albury Wodonga Health invest in life-changing, child-specific equipment and surgical instruments. This vital support has streamlined operations, improved patient outcomes, reduced the need for families to travel for care, and enhanced the development and retention of healthcare staff. It's a testament to our focus on making a meaningful difference in the lives of those in our region.

We were also honoured with a **Highly Commended** award in the **Fostering Grassroots Sports** category for our work with **All Abilities Football and Netball** in Albury-Wodonga. Since 2018, SS&A has proudly contributed \$40,000 to the **Football Integration Development Association (FIDA)** teams, funding essential training equipment, uniforms, and travel support for players. Our contributions have been instrumental in the growth and success of All Abilities football and netball, fostering inclusivity and community spirit.

These achievements reflect our dedication to making a positive and lasting impact on the Albury-Wodonga region. For more information about our community initiatives and award submissions, visit the **Community** section of the SS&A website.





\$5,838,169

Spent with local suppliers



\$577,207.90

Support for local charities and sporting groups



199

Local suppliers



34,559

Members as of May 2024



159

Staff members as of May 2024

OUR LIFE MEMBERS

BERT BRADDY	1951
ERIC FOLEY	1952
CLARRIE BOWRING	1952
DOUG MILHAM	1973
MERV BURKE	1978
JACK PHILLIPS	1978
TED EASTON	1978
ROY MALONEY	1982
GEORGE SPURR	1982
COL FRASER	1984
ERIC SHIELDS	1987
DES FLYNN	1987
FRED SCOTT	1987
PAT CAIN	1997
PAUL PACKHAM	2006
GRAHAM GARVIE	2016
PAT FLYNN	2018



NSW REGIONAL CONFERENCE

In July, SS&A had the privilege of hosting the Riverina Southwest Clubs NSW Regional Conference, welcoming over 130 esteemed managers, directors, and CEOs from across the Riverina region. The event featured a dynamic day of thought-provoking sessions.

Geoff Wohlsen from Wohlsen Consulting set the tone with an expert presentation on club finance, followed by an engaging talk by Laurel Papworth, who explored cutting-edge applications of artificial intelligence within the club industry. The day's excitement continued with an inspiring keynote from Jana Pittman, who shared her remarkable journey as a world champion athlete, doctor, and mother.

The conference concluded with a formal dinner in our auditorium, where attendees were moved by the entrepreneurial insights of Thank You founder Daniel Flynn, as he recounted his inspiring story of overcoming challenges to build his impactful social enterprise. It was a truly memorable event that showcased the spirit of innovation, leadership, and community at SS&A.







SS&A CHEF WINS PRESTIGIOUS AWARD

SS&A Chef Arlyn Ramirez's achievement is a fantastic milestone in her culinary journey, marking her as one of the region's rising talents. Receiving the prestigious Oliver C. Shaul Scholarship is a testament to her hard work and dedication. Her opportunity to work for 3 months at the Michelin Star-rated Mume restaurant in Taiwan is a significant step. Her journey could serve as a great source of motivation for others, especially aspiring chefs in regional areas like Albury, where opportunities like this can help shape careers.

After graduating from TAFE NSW Albury in 2023, Arlyn said she couldn't believe she had won, given the extensive application process.

"After I submitted my application, I had to have an interview with a panel of judges and show my portfolio," she said.

"I was so excited to hear of my win.

"I'm still pinching myself."

Arlyn said she had wanted to become a chef after watching her mother and grandmother cook.

"I've always been surrounded by people who love to cook," she said.

TAFE NSW Albury teacher David O'Dea said Ms Ramirez was the 6th Oliver C. Shaul Scholarship recipient from the Border city in the past decade.

He said it was a great opportunity for regional trainees to develop their skills and networks. "Arlyn has been a great student and very hard-working," he said. "She's very passionate, driven, and dedicated to what she wants to achieve."





EXCITING UPGRADES COMING TO SS&A CLUB: A NEW CHAPTER IN HOSPITALITY EXCELLENCE

At SS&A Club, we know how quickly hospitality trends evolve, and we're always committed to staying ahead. By constantly adapting to these changes, we ensure our venue remains relevant, competitive, and offers a memorable experience for our members and staff alike.

This is more than just staying current—it's about creating a deeper connection with our community. The bond we share with our members motivates our team to deliver a unique entertainment experience that's distinctly SS&A. Our upcoming upgrades reflect this passion and dedication to excellence. These enhancements will ensure we continue to offer modern, cutting-edge experiences while respecting our rich tradition.

A Vision for the Future: What's Next for SS&A Club

Our next stage of redevelopment is designed with you in mind—adding variety to enhance the experience of existing members while also attracting new ones. But these aren't just any upgrades, we've focused on creating something that surprises, delights, and stands the test of time. We've approached this redevelopment with innovative planning to ensure minimal disruption to club operations and future-proofing our spaces for evolving needs.

Here's a sneak peek at some of the first exciting changes coming soon:

Olive Street Façade & Foyer: A Grand First Impression

The first thing you'll notice is our beautifully updated building façade, featuring a stunning travertine stone finish that provides a timeless and elegant welcome. Stepping inside, the revamped foyer will be a warm, inviting space with a sleek new reception area that reflects the modern yet welcoming character of the Club. We will also enhance the staircase leading to our premium function facilities, elevating the entire experience from the moment you walk through the door.

Porte Cochere: An Elegant Sense of Arrival

Our Porte Cochere structure will undergo a transformation, featuring new linings and elegant lighting. Spotted gum timber panels and pendant lights will create a welcoming ambiance, drawing the eye towards the foyer. We're replacing the solid external wall with large windows, uniting the exterior and interior for a seamless, spacious feel. This grand new entrance will offer a sense of openness, with a stunning glazed box airlock replacing the previous solid structure, making every arrival feel special.

David Street Foyer: A Luxurious Welcome

Prepare to be wowed as you step into the David Street foyer. Designed with the elegance of a 6-star hotel, this space will feature rich travertine stone floors and walls, highlighted by custom furniture and beautiful glowing orb lights. An internal courtyard filled with greenery will bring nature indoors, creating a peaceful yet luxurious atmosphere for both members and staff. This foyer will set a new standard for what hospitality can offer.

The Journey Begins...

We're thrilled to embark on this next chapter with you, our valued members. These upgrades aren't just about improving our physical space—they're about enhancing the experience we offer and reaffirming our commitment to providing a club that you can take pride in.

Stay tuned for more updates as we continue to elevate SS&A Club to new heights, ensuring it remains your go-to destination for entertainment, relaxation, and connection.

EXECUTIVE SUMMARY

Dear Members,

The 2023/2024 financial year has been both busy and successful for the Club. We have improved the Club's financial standing, continued our support for numerous community and sporting groups within the Albury-Wodonga region, and made significant progress in planning and preparing for exciting facility upgrades.

Financial Overview:

The Club achieved robust financial performance for the year ending 31 May 2024, delivering a net profit of \$7,376,967—an impressive 28.3% increase over the previous year's profit of \$5,751,040. This growth reflects increased revenues across all departments, driven by our commitment to enhancing member experiences and expanding operations.

Key Financial Results:

- **Revenue:** Total revenue grew by 6% to \$41,047,322, compared to \$38,710,321 in 2023.
- **Operating Profit:** Operating profit before income tax rose significantly to \$7,806,057, up from \$5,976,830 the previous year.
- **Expenses:** Employee-related costs (\$10,554,562) and taxes and fees (\$7,730,678) were the primary expenses. Despite these, we maintained stable costs of goods sold and saw a slight reduction in marketing expenses.
- **Cash Flow:** The Club generated strong cash flows from operations, leading to a substantial increase in cash reserves, which grew from \$8,558,248 to \$16,678,275 by year-end.

Balance Sheet:

- **Total Assets:** Increased to \$57,853,377, driven by cash growth and property asset value adjustments.
- **Liabilities:** Reduced from \$7,483,992 to \$6,795,825, primarily due to a decrease in lease liabilities.
- **Equity:** The Club's equity rose to \$51,057,552, supported by strong retained earnings of \$50,628,014.

Strategic Focus:

Aligned with our long-term vision, we continue to invest in upgrading Club facilities to enhance offerings for members and guests. The SS&A Club remains committed to maintaining financial stability, ensuring sustainable growth, and improving amenities through prudent financial management.

Outlook:

The Club's strong financial position provides a solid foundation for future success. We will maintain our focus on operational efficiency and member satisfaction, which we believe will drive further profitability and long-term growth.

Community Engagement:

We are proud of our continued community involvement and were thrilled to be nominated in several categories for the Clubs & Community Awards. Notably, we won the Health Care section and received high commendation in the Fostering Grassroots Sport category. The Board remains committed to utilizing our financial strength to support community initiatives that directly enhance the lives of those in the Albury-Wodonga area.

Club Renovations:

In recent years, we have focused on upgrading essential infrastructure within the Club. These vital, though less visible, improvements ensure that we have up-to-date facilities capable of meeting future demands. With these foundational works completed, we are excited to move forward with significant upgrades to our front-of-house facilities. The renovation program will be carried out in multiple stages.

Stage One (Completion by December 2024):

- Upgrade of the Olive Street entrance and foyer.
- Relocation of the children's play area in Social Dining.
- Full renovation of the toilets at the back of Social Dining & Bar.
- Installation of a new disabled toilet and family change/feeding facilities.

Stage Two (Completion by May 2025):

- Redevelopment of the David Street foyer and entrance.
- Upgrade to the walkway connecting David Street and Olive Street.

These upgrades, particularly to the David Street and Olive Street entrances and foyers, are long overdue, and we eagerly anticipate their completion. While we acknowledge that some disruptions to normal operations are inevitable, we appreciate the patience and understanding of our members and guests during this period.

Closing Remarks:

We extend our heartfelt thanks to our dedicated staff, Board members, and management team for their steadfast commitment to the Club. As we conclude this financial year, we look forward to continuing our journey of growth and improvement. We also sincerely thank our loyal members for their ongoing support and look forward to seeing you enjoy the Club's enhanced offerings over the next 12 months.

Eddie Dunlop
President

Gerard Darmody
CEO



THE ALBURY SAILORS, SOLDIERS AND AIRMEN'S CLUB LTD
ACN 001 042 397

FINANCIAL STATEMENTS

FOR THE YEAR ENDED
31 MAY 2024

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DIRECTORS' REPORT

FOR THE YEAR ENDED 31 MAY 2024

Your directors present the financial statements of The Albury Sailors, Soldiers and Airmen's Club Ltd (the Company) for the year ended 31 May 2024.

Directors

The names of the directors in office at any time during or since the end of the financial year are:

E. Dunlop - President Board Member since 27 October 2010 Company Director at Dunlop Drilling	M. Chapman Board Member since 31 October 2012 Retired school principal Resigned 27/02/2024
C. Darts OAM Board Member since 27 October 2010 Retired serviceman	M. Leman – Vice President Board Member since 27 October 2010 Park Manager, Discovery Parks, Lake Hume Victoria.
M. Dando Board Member since 29 October 2014 Retired Army Major	M. Ashcroft Board Member since 31 October 2012 Insurance representative at Elders Insurance
O. McFarlane Board Member since 23 February 2022 Financial services – Rural Bank	N. Sargent Board member since 28 October 2020 Retired financial controller

Directors have been in office since the start of the financial year to the date of this report unless otherwise stated.

Company secretary

The Company's secretary is Mr Gerard Darmody, who was appointed on 29 February 2017. Mr Darmody is the Company's Chief Executive Officer.

Principal activities

The principal activities of the Company during the year were management of licensed social club facilities with associated sporting activities for members of the club.

Review of operations

The operating profit of the club for the year before income tax was \$7,806,057 profit (2023: \$5,976,830 profit). Income tax expense is \$429,090 (2023: \$225,790).

Short term and long-term objectives

The Club's short-term objectives are to provide for members and guests a safe environment and to continue to provide members and guests the best service possible.

In the long term, the company has adopted the following strategies:

- To become financially secure.
- To grow the club operations in accordance with members interests; and
- To trade profitably to enable updating of amenities and guarantee future growth.

DIRECTORS' REPORT

FOR THE YEAR ENDED 31 MAY 2024

Meetings of directors

The number of meetings of the Company's directors held during the year ended 31 May 2024, and the numbers of meetings attended by each director were:

	No. of Meetings Attended	No. of Meetings Held*
E. Dunlop	12	13
M. Leman	12	13
C. Darts OAM	11	13
M. Ashcroft	12	13
M. Chapman	7	9
M. Dando	12	13
N. Sargent	13	13
O. McFarlane	12	13

* reflects the number of meetings held during the time the director held office during the year.

Member Liability

The Company is incorporated as a Company limited by guarantee. In accordance with the Memorandum of Association of the Company, every member of the Company undertakes to contribute an amount limited to \$1 per member in the event of winding up the Company during the time he or she is a member or within one year thereafter. The number of members on 31 May 2024 was 34,559 (2023: 34,088).

Core and Non-core Property

In accordance with Section 41 of the Registered Clubs Act 1976, core property of a registered club means any real property owned or occupied by the club that comprises:

- the defined premises of the club, or
- any facility provided by the club for the use of its members and their guests, or
- any other property declared, by a resolution passed by a majority of the members present at a general meeting of the ordinary members of the club, to be core property of the club, but does not include any property referred to in paragraphs (a) - (b) that is declared, by a resolution passed by a majority of the members present at a general meeting of the ordinary members of the club, not to be core property of the club.

The following is a breakdown of the club's core and non-core real property:

Core Real Property

570-580 Olive Street, Albury (main club, with the exception of car park, refer below).

Non-core Real Property

Lot 2 in Deposited Plan 1090460 (land comprising Olive Street car park).

600 Olive Street, Albury (Seaton Arms Hotel)

THE ALBURY SAILORS, SOLDIERS AND AIRMEN'S CLUB LTD

DIRECTORS' REPORT

FOR THE YEAR ENDED 31 MAY 2024

Auditor's independence

The lead auditor's independence declaration for the year ended 31 May 2024 has been received and can be found on page 5 of the financial report.

This report is signed in accordance with a resolution of the directors.

President
Eddie Dunlop

Vice President
Mark Leman

Albury
22 August 2024

DIRECTORS' REPORT

FOR THE YEAR ENDED 31 MAY 2024

Auditors' Independence Declaration

As lead auditor for the audit of The Albury Sailors, Soldiers and Airmen's Club Ltd for the year ended 31 May 2024, I declare that, to the best of my knowledge and belief, there have been:

- a) No contraventions of the auditor independence requirements of the Corporations Act 2001 in relation to the audit; and
- b) No contraventions of any applicable code of professional conduct in relation to the audit.

Johnsons MME
Chartered Accountants

Stephen Clarke
Director

Albury
22 August 2024

DIRECTORS' DECLARATION

FOR THE YEAR ENDED 31 MAY 2024

The directors declare that the financial statements and notes set out on pages 7 to 27:

- a) comply with Accounting Standards – Simplified Disclosure Requirements, the Corporations Regulations 2001 and other mandatory professional reporting requirements; and
- b) give a true and fair view of the Company's financial position as at 31 May 2024 and of its performance, as represented by the results of its operations and its cash flows, for the financial year ended on that date.

In the director's opinion:

- a) the financial statements and notes are in accordance with the Corporations Act 2001; and
- b) there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the directors.

President
Eddie Dunlop

Vice President
Mark Leman

Albury
22 August 2024

STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

FOR THE YEAR ENDED 31 MAY 2024

	Note	2024	2023
		\$	\$
Revenue	2	41,047,322	38,710,321
Cost of goods sold	3	2,974,772	2,937,999
Employee related expense		10,554,562	9,589,662
Poker machines taxes & monitoring fees		7,730,678	7,421,395
Advertising, promotion and marketing expense		3,151,990	3,232,887
Depreciation and amortisation	3	3,638,546	3,377,088
Utilities and Rent		1,010,698	1,168,086
Repairs and maintenance		856,341	1,079,464
Security expenses		471,078	465,774
Professional fees		395,971	507,053
Finance expenses	3	41,731	20,156
IT and communications		434,704	556,345
Insurance		320,148	331,192
Gifts and donations		588,105	592,534
Borrowing costs		61,145	50,461
Travel and accommodation		57,201	46,574
Other expenses		953,595	1,356,821
Profit before income tax		7,806,057	5,976,830
Income tax expense/(credit)	1(e),4	429,090	225,790
Net Profit for the year		7,376,967	5,751,040
Other Comprehensive Income			
Items that will not be reclassified subsequently to profit or loss:			
Revaluation of land & buildings		(2,940,462)	-
Total Comprehensive Result for the year		4,427,505	5,751,040

The above statement of profit or loss and other comprehensive income should be read in conjunction with the accompanying notes.

STATEMENT OF FINANCIAL POSITION

FOR THE YEAR ENDED 31 MAY 2024

	Note	2024	2023
		\$	\$
ASSETS			
Current Assets			
Cash and cash equivalents	5	16,678,275	8,558,248
Trade and other receivables	6	383,783	167,822
Inventories	7	275,203	209,282
Other	8	344,695	224,466
Total Current Assets		17,681,956	9,159,818
Non-Current Assets			
Financial assets	9	994,175	624,071
Other financial assets		206	206
Property, plant and equipment	10	39,177,040	44,320,944
Total Non-Current Assets		40,171,421	44,945,221
Total Assets		57,853,377	54,105,039
LIABILITIES			
Current Liabilities			
Trade and other payables	11	3,135,260	3,131,666
Lease Liabilities	12	1,291,658	1,766,960
Provisions	13	1,241,057	892,970
Other liabilities	14	244,482	244,503
Total Current Liabilities		5,912,457	6,036,099
Non-current liabilities			
Lease Liabilities	15	801,585	1,382,083
Provisions	16	81,783	65,810
Total Non-Current Liabilities		883,368	1,447,893
Total Liabilities		6,795,825	7,483,992
Net Assets		51,057,552	46,621,047
EQUITY			
Revaluation Reserve		429,538	3,370,000
Retained earnings		50,628,014	43,251,047
Total Equity		51,057,552	46,621,047

The above statement of financial position should be read in conjunction with the accompanying notes.

STATEMENT OF CHANGES IN EQUITY

FOR THE YEAR ENDED 31 MAY 2024

	Notes	Retained Profits	Revaluation Reserve	Total
Balance at 1 June 2022		37,500,007	3,370,000	40,870,007
Net profit for the year		5,751,040	-	5,751,040
Balance at 31 May 2023		43,251,047	3,370,000	46,621,047
Net profit for the year		7,376,967		7,376,967
Other comprehensive income				
Decrement from valuation of land & buildings			(2,940,462)	(2,940,462)
Balance at 31 May 2024		50,628,014	429,538	51,057,552

The above statement of changes in equity should be read in conjunction with the accompanying notes.

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 MAY 2024

	Note	2024 \$	2023 \$
Cash Flows from Operating Activities			
Receipts from members & customers		40,191,445	38,655,674
Payments to suppliers and employees		(29,667,353)	(31,908,865)
		10,524,092	6,746,809
Interest paid		(102,876)	(70,617)
Interest received		404,522	64,148
Taxes paid		(212,441)	(426,589)
Taxes refunded		132,365	-
Net cash inflow/(outflow) from operating activities		10,745,662	6,313,751
Cash Flows from Investing Activities			
Payments for property, plant and equipment		(1,551,528)	(5,587,155)
Proceeds from the sale of property, plant and equipment		159,724	102,482
Payments for investment in financial assets		(178,031)	(624,071)
Net cash inflow/(outflow) from investing activities		(1,569,835)	(6,108,744)
Cash flows from Financing Activities			
Proceeds from leases		865,415	2,403,456
Repayment of leases		(1,921,215)	(2,016,229)
Net cash inflow/(outflow) from financing activities		(1,055,800)	387,227
Net Increase/(Decrease) in Cash Held		8,120,027	592,234
Cash at the beginning of the financial year		8,558,248	7,966,014
Cash at the End of the Financial Year	5	16,678,275	8,558,248

The above statement of cash flows should be read in conjunction with the accompanying notes.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MAY 2024

Note 1. Summary of material accounting policies

Basis of preparation

The financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards – Simplified Disclosure and the Corporations Act 2001. The company is a not-for-profit entity for financial reporting purposes under Australian Accounting Standards.

The material accounting policies adopted in the presentation of the financial statements are set out below. These policies have been consistently applied to both years presented, unless otherwise stated.

The financial statement, except for cash flow information, have been prepared on an accruals basis and are based on historical costs, modified where applicable, by the measurement at fair value of land and buildings.

Under Australian Accounting Standards, there are requirements that apply specifically to not-for-profit entities that are not consistent with International Financial Reporting Standards (IFRS) requirements. The company has analysed its purpose, objectives and operating philosophy and determined that it does not have profit generation as a prime objective. Consequently, where appropriate the Company has elected to apply options and exemptions within the accounting standards which are applicable to not-for-profit entities.

Comparative information has been reclassified where appropriate to enhance comparability.

Accounting policies

a) Revenue

All revenue is stated net of the amount of goods and services tax (GST).

(i) Sale of goods and services

Revenue from the sale of food, beverage and other goods is recognised at the point in time the goods are delivered to customers.

Revenue from gaming and other services rendered is recognised at the point in time the service is provided to customers.

(ii) Membership revenue

Membership revenue is recognised over time as the performance obligations to deliver member services are satisfied, which are expected to occur over periods of up to five years. Subscriptions received where the performance obligation remains unsatisfied are shown as contract liabilities under the heading of other liabilities (refer note 14).

(iii) Interest

Interest revenue is recognised when accrued taking into account applicable interest rates.

b) Borrowing Costs

Borrowing costs are recognised as expenses in the period in which they are incurred.

c) Maintenance & Repairs

Maintenance, repair costs and minor renewals are charged as expenses as incurred.

d) Cash and Cash Equivalents

Cash and cash equivalents include cash on hand and other short term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash which are subject to an insignificant risk of changes in value.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MAY 2024

Note 1. Summary of material accounting policies (continued)

e) Income Tax

Income tax comprises current tax and deferred tax. Income tax expense is recognised in the profit or loss of the club except to the extent that it relates to items recognised directly in equity, in which case it is recognised in equity. Current tax is the expected tax payable on the taxable income for the year, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous years.

The mutuality principle has been applied to the income tax calculation of the Club. The Club has applied a non-member apportionment rate for the 2024 financial year of 16.26% (2023: 18.93%).

Deferred tax is recognised using the balance sheet method, providing for temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. The following temporary differences are not provided for: the initial recognition of goodwill, and the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit. Deferred tax is measured at the tax rates that are expected to be applied to the temporary differences when they reverse, based on the laws that have been enacted or substantively enacted by the reporting date.

A deferred tax asset is recognised to the extent that it is probable that future taxable profits will be available against which temporary differences can be utilised. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

f) Property, Plant & Equipment

All plant and equipment is stated at cost less depreciation and impairment losses. Cost is measured as the fair value of the assets given up, liabilities undertaken at the date of acquisition plus incidental costs directly attributable to the acquisition. The purchase method of accounting is used for all acquisitions of assets.

Land and buildings are shown at fair value, based on periodic, at least every 4 years, valuations by external independent valuers, less subsequent depreciation and impairment for buildings. The valuations are undertaken more frequently if there is a material change in the fair value relative to the carrying amount. Any accumulated depreciation at the date of the revaluation is eliminated against the gross carrying amount of the asset and the net amount is restated to the revalued amount of the asset. Increases in the carrying amount arising on revaluation of land and buildings are credited in other comprehensive income through to the revaluation surplus reserve in equity. Any revaluation that results in a decrement is initially taken in other comprehensive income through to the revaluation surplus reserve to the extent of any previous revaluation surplus of the same asset. Thereafter the decrements are taken to profit or loss.

Depreciation is recognised in the statement of profit or loss and other comprehensive income on a diminishing value basis over the estimated useful lives of each part of an item of property, plant and equipment, with the exception of buildings for which depreciation is recognised on a straight-line basis. Land is not depreciated. All assets purchased from 1 June 2012 have the straight-line method of depreciation applied to them. The estimated useful lives for the current and comparative periods are as follows:

	2024	2023
Buildings	3%	3%
Plant and equipment	3-20%	3-20%
Motor vehicles	33%	33%
Computers	20%	20%
Gaming machines	20-33%	20-30%

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These are included in the statement of profit or loss and other comprehensive income.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MAY 2024

Note 1. Summary of material accounting policies (continued)

g) Trade and Other Receivables

All trade receivables initially recorded at fair value and subsequently measured at cost using the effective interest method, less any provision for impairment. Refer note 1(l).

h) Inventories

Inventory is stated at the lower of cost and net realisable value. The cost of inventories is based on the first-in first-out principle, and includes expenditure incurred in acquiring the inventories and bringing them to their existing location and condition.

i) Trade and Other Payables

These amounts represent liabilities for goods and services provided to the Company prior to the end of the financial year and which are unpaid. These amounts are unsecured and usually paid within 30 days of recognition.

j) Borrowings

Borrowings are carried at their principal amounts, which is not materially different to the present value of future cash flows associated with servicing the debt. Any interest payable on borrowings is accrued over the period it becomes due and is recorded as part of other creditors.

k) Leases

The Company assesses whether a contract contains a lease at the inception of the contract. The Company recognises a right of use asset and a corresponding lease liability in respect to all lease arrangements in which it is the lessee, with the exception for short term leases (leases with a term of less than 12 months) and leases of low value assets (less than \$10,000). For these leases, the Company recognises the lease payments as an operating expense on a straight-line basis over the term of the lease.

The lease liability is initially measured at the net present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease. If this rate cannot be readily determined, the company uses its incremental borrowing rate.

The right of use assets recognise the initial measurement of the corresponding lease liability, lease payments made at or before the commencement date and any initial direct costs. They are subsequently measured at cost less accumulated depreciation and impairment. Right-of-use assets are depreciated over the shorter period of the lease term and useful life of the underlying asset.

l) Impairment of Assets

Assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment or more frequently if events or changes in circumstances indicate that they might be impaired. Assets that are subject to amortisation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an assets fair value, less cost to sell and value in use.

m) Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Tax Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of expense. Receivables and payables in the statement of financial position are shown inclusive of GST.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MAY 2024

Note 1. Summary of material accounting policies (continued)

n) Employee Benefits

(i) Short-term employee benefits

A provision is made for the Company's obligation for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service, including wages and salaries. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled. The Company's obligations for short-term employee benefits such as wages and salaries are recognised as part of current trade and other payables in the statement of financial position.

(ii) Other long-term employee benefits

The Company classifies employees' long service leave and annual leave entitlements as other long-term employee benefits as they are not expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service. Provision is made for the Company's obligation for other long-term employee benefits, which are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures, and discounted at rates determined by reference to market yields at the end of the reporting period on high quality corporate bonds that have maturity dates that approximate the terms of the obligations. Upon the re-measurement of obligations for other long-term employee benefits, the net change in the obligation is recognised in profit or loss classified under employee benefits expense.

The Company's obligations for long-term employee benefits are presented as non-current liabilities in its statement of financial position, except where the entity does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current liabilities.

o) Critical Accounting Estimates

The directors evaluate estimates and judgements incorporated into the financial statements based on historical knowledge and best available current information. Estimates assume a reasonable expectation of future events and are based on current trends and economic data obtained both internally and externally.

Key Estimates

The company assesses impairment at each reporting date by evaluating conditions specific to the company that may lead to impairment. Where evidence of impairment exists, the recoverable amount of the asset is determined. The calculations performed in assessing recoverable amounts incorporate a number of estimates. No impairment has been recognised for the year ended 31 May 2024.

p) Financial Instruments

Initial Recognition and Measurement

Financial assets and financial liabilities are recognised when the company becomes a party to the contractual provisions to the instrument. For financial assets, this is the date that the entity commits itself to either the purchase or sale of the asset. Financial instruments (except for trade receivables) are initially measured at fair value plus transaction costs, except where the instrument is classified as "at fair value through profit or loss", in which case transaction costs are expensed to profit or loss immediately. Where available, quoted prices in an active market are used to determine fair value. In other circumstances, valuation techniques are adopted.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MAY 2024

Note 1. Summary of material accounting policies (continued)

Classification and Subsequent Measurement

Financial liabilities are subsequently measured at amortised cost using the effective interest rate method. Financial assets are subsequently measured at:

- amortised cost
- fair value through other comprehensive income or
- fair value through profit and loss.

Measurement is on the basis of two primary criteria:

- the contractual cash flow characteristics of the financial asset; and
- the business model for managing the financial assets.

A financial asset that meets the following conditions is subsequently measured at amortised cost: the financial asset is managed solely to collect contractual cash flows; and the contractual terms within the financial asset give rise to cash flows that are solely payments of principal and interest on the principal amount outstanding on specified dates.

A financial asset that meets the following conditions is subsequently measured fair value through other comprehensive income:

- the contractual terms within the financial asset give rise to cash flows that are solely payments of principal and interest on the principal amount outstanding on specified dates; and
- the business model for managing the financial asset comprises both contractual cash flows collection and the selling of the financial asset.

By default, all other financial assets that do not meet the measurement conditions of amortised cost and fair value through other comprehensive income are subsequently measured at fair value through profit or loss. The company initially designates a financial instrument as measured at fair value through profit or loss if:

- it eliminates or significantly reduces a measurement or recognition inconsistency that would otherwise arise from measuring assets or liabilities or recognising the gains and losses on them on different bases.
- it is in accordance with the documented risk management or investment strategy and information about the groupings is documented appropriately, so the performance of the financial liability that is part of a group of financial liabilities or financial assets can be managed and evaluated consistently on a fair value basis; and
- it is a hybrid contract that contains an embedded derivative that significantly modifies the cash flows otherwise required by the contract.

The initial designation of financial instruments to measure at fair value through profit or loss is a one-time option on initial classification and is irrevocable until the financial asset is derecognised.

Derecognition

A liability is derecognised when it is extinguished. An exchange of an existing financial liability for a new one with substantially modified terms, or a substantial modification to the terms of a financial liability, is treated as an extinguishment of the existing liability and recognition of a new financial liability.

A financial asset is derecognised when the holder's contractual rights to its cash flows expires, or the asset is transferred in such a way that all the risks and rewards of ownership are substantially transferred. All the following criteria need to be satisfied for the derecognition of a financial asset:

- the right to receive cash flows from the asset has expired or been transferred;
- all risk and rewards of ownership of the asset have been substantially transferred; and
- the company no longer controls the asset (i.e. has no practical ability to make unilateral decision to sell the asset to a third party).

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MAY 2024

Note 1. Summary of material accounting policies (continued)

On derecognition of a financial asset measured at amortised cost, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognised in profit or loss.

On derecognition of a debt instrument classified as fair value through other comprehensive income, the cumulative gain or loss previously accumulated in the investment revaluation reserve is reclassified to profit or loss.

On derecognition of an investment in equity which the entity elected to classify under fair value through other comprehensive income, the cumulative gain or loss previously accumulated in the investments revaluation reserve is not reclassified to profit or loss, but is transferred to retained earnings.

q) Fair Value

The Company measures some of its assets on a recurring basis. Fair value is the price the Company would receive to sell an asset in an orderly transaction between independent, knowledgeable and will market participants at the measurement date. As fair value is a market-based measure, the closest equivalent observable market pricing information is used to determine fair value. Adjustments to market values may be made having regard to the characteristics of the specific asset. The fair values of assets that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data.

To the extent possible, market information is extracted from the principal market for the asset. In the absence of such a market, market information is extracted from the most advantageous market available to the Company at the end of the reporting period. For non-financial assets, the fair value measurement also takes into account a market participant's ability to use the asset in its highest and best use or to sell it to another market participant that would use the asset in its highest and best use.

r) New Accounting Standards and Interpretations

A number of Australian Accounting Standards have been issued or amended since the last reporting date and are applicable to the entity but are not yet effective. The directors have assessed the impact of these amendments and they are immaterial to the entity. They have not been adopted in the preparation of the financial statements at balance date.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MAY 2024

Note 2. Revenue

		2024	2023
		\$	\$
Continued Operations:			
Revenue from contracts with customers	a	40,033,740	38,433,487
Other sources of revenue	b	1,013,582	276,834
		<u>41,047,322</u>	<u>38,710,321</u>

a) Disaggregated revenue

The company has disaggregated revenue into various categories in the following table. The revenue is disaggregated by service lines and timing of revenue recognition

Service Lines

Sale of goods and services	9,664,050	9,118,126
Gaming revenue	28,933,211	27,944,102
Membership subscriptions	71,209	84,769
Marketing and entertainment sales	590,846	536,099
Other Income-Services	774,424	750,391
	<u>40,033,740</u>	<u>38,433,487</u>

Timing of revenue recognition

Products and services transferred to customers:

At a point in time	33,962,531	38,602,183
Over time	71,209	84,769
	<u>40,033,740</u>	<u>38,686,952</u>

b) Other Sources of Revenue

Rental revenue received	68,044	64,029
Profit/(Loss) on disposal of non-current assets	43,300	125,656
Interest revenue	404,522	64,148
Sundry revenue	305,643	23,001
Unrealised gain on exchange traded funds (ETF) investments	192,073	-
	<u>1,013,582</u>	<u>276,834</u>

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MAY 2024

Note 3. Profit

	2024	2023
	\$	\$
Net gains and expenses		
Profit/(Loss) before income tax expense includes the following expenses:		
Expenses		
Cost of goods sold		
- Bar	1,397,142	1,348,927
- Catering	1,577,630	1,589,072
	<u>2,974,772</u>	<u>2,937,999</u>
Depreciation and amortisation		
- Buildings	946,259	730,306
- Plant and equipment	1,028,325	1,066,366
- Right of use assets	1,663,962	1,580,416
	<u>3,638,546</u>	<u>3,377,088</u>
Finance expenses	41,731	20,156
Movement in provisions	16,396	200,684

Note 4. Income tax expense

Reconciliation of income tax expense to prima facie tax payable

Profit/(Loss) before income tax	7,806,057	5,976,830
Prima facie tax on current year surplus before income tax 30% (2023: 30%)	2,341,817	1,494,207
Add/(Less) tax effect of:		
Non-deductible expenses/ non-assessable income	241,968	212,660
Exempt Income – non-taxable member income	(2,122,757)	(1,481,070)
Under/(over) provision	(31,938)	-
Income tax expense	<u>429,090</u>	<u>225,790</u>

Deferred tax balances

No deferred tax balances have been recognised in the financial statements on the basis that the balances are unlikely to be material based on the mutuality concept applied to the income tax calculation as detailed in note 1(b).

As at 31 May 2024 the Club had unrecognised carry forward tax losses of nil (2023: nil).

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MAY 2024

Note 5. Current assets – Cash and Cash Equivalents

	2024	2023
	\$	\$
Cash at bank	15,477,570	7,352,840
Cash on hand	1,200,705	1,205,408
	<u>16,678,275</u>	<u>8,558,248</u>

Note 6. Current assets – Trade and Other Receivables

Trade debtors	310,370	166,036
Other	73,413	1,786
	<u>383,783</u>	<u>167,822</u>

All debtors are considered collectible.

Note 7. Current assets – Inventories

Bar stocks	150,602	111,147
Catering stocks	42,234	41,246
Promotion stocks	55,945	56,888
Uniform stocks	25,422	-
	<u>275,203</u>	<u>209,282</u>

Note 8. Current assets – Other

Prepayments	<u>344,695</u>	<u>224,466</u>
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Note 9. Non-Current assets – Financial Assets

Investment in exchange traded funds (ETF)	<u>994,381</u>	<u>624,071</u>
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NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MAY 2024

Note 10. Non-current assets – Property, Plant and Equipment

	2024	2023
	\$	\$
Land and buildings		
Land – at fair value (i)	11,500,000	10,170,000
Buildings – at fair value (i)	21,730,000	17,810,000
– at cost	-	11,623,440
Less: Accumulated depreciation	-	(2,507,237)
	21,730,000	26,926,202
Total Land and Buildings	33,230,000	37,096,202
Plant and equipment		
Plant and Equipment – at cost	10,160,167	10,064,168
Less: Accumulated depreciation	(7,971,191)	(7,224,717)
	2,188,976	2,839,451
Right of use assets (leased gaming machines)		
At cost	9,694,262	8,927,747
Less: Accumulated depreciation	(6,178,865)	(4,542,456)
	3,515,397	4,385,291
Capital works in progress	242,667	-
Total Property, Plant and Equipment	39,177,040	44,320,944

- i) Freehold land and buildings in Olive Street Albury were independently valued by Daniel Hogg AAPI, MRICS, Certified Practising Valuer of Preston Rowe Paterson Albury Wodonga as at 30 June 2024. Land was valued using the market approach and buildings were valued using the depreciated replacement cost approach.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MAY 2024

Note 10. Non-current assets – Property, Plant and Equipment (continued)

Movements in carrying amounts:

	Land	Buildings	Plant and equipment	Right of use assets	Capital works in progress	Total
WDV 1 June 2022	10,170,000	19,991,813	2,764,210	3,832,605	5,454,952	42,213,580
Additions	-	33,004	1,038,450	2,153,335	2,385,735	5,610,524
Disposals	-	-	(11,536)	(20,233)	(94,303)	(126,072)
Transfers	-	7,631,691	114,693	-	(7,746,384)	-
Depreciation	-	(730,306)	(1,066,366)	(1,580,416)	-	(3,377,088)
WDV 31 May 2023	10,170,000	26,926,202	2,839,451	4,385,291	-	44,320,944
Additions	-	20,519	490,744	797,598	242,667	1,551,528
Disposals	-	-	(112,894)	(3,530)	-	(116,424)
Revaluation	1,330,000	(4,270,462)	-	-	-	(2,940,462)
Depreciation	-	(946,259)	(1,028,325)	(1,663,962)	-	(3,638,546)
WDV 31 May 2024	11,500,000	21,730,000	2,188,976	3,515,397	242,667	39,177,040

Note 11. Current liabilities – Trade and Other Payables

	2024	2023
	\$	\$
Trade creditors	571,989	679,417
Accrued expenses	2,563,271	2,452,249
	<u>3,135,260</u>	<u>3,131,666</u>

Note 12. Current liabilities – Lease Liabilities

Gaming machines lease liability	<u>1,291,658</u>	<u>1,766,960</u>
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Security:

i) Leases are secured against the relevant asset subject to finance.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MAY 2024

Note 13. Current liabilities – Provisions

	2024	2023
	\$	\$
Employee Entitlements - Annual Leave	469,977	461,524
Employee Entitlements - Long Service Leave	309,210	317,240
Provision for income tax	250,885	(98,129)
Points Redemption	13,555	12,309
Bingo Cash	12,042	12,138
Link Jackpots	185,388	187,888
	<u>1,241,057</u>	<u>892,970</u>

Note 14. Current liabilities – Other liabilities

Unearned revenue - Membership subscriptions	145,842	121,102
Unearned revenue - Car parking lease	34,949	33,096
Unearned revenue - Stored Value Cards	41,010	37,902
Unearned revenue - Beverage Rebate	2,123	3,000
Unearned revenue - SS&A Community Fund	12,563	38,318
Unearned revenue - Other	7,995	11,085
	<u>244,482</u>	<u>244,503</u>

Note 15. Non-current liabilities – Lease Liabilities

Gaming machines lease liability	<u>801,585</u>	<u>1,382,083</u>
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Security: Refer note 12.

Note 16. Non-current liabilities – Provisions

Employee Entitlements – Long Service Leave	<u>81,783</u>	<u>65,810</u>
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NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MAY 2024

Note 17. Related party transactions

(a) Key Management Personnel

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the company either directly or indirectly. The key management personnel of the company comprise the directors and executives who are responsible for the financial and operational management of the company.

	2024	2023
	\$	\$
Compensation paid to key management personnel of the company was as follows:		
Short-term employee benefits	529,044	498,491
Post-employment benefits	62,186	56,475
	<u>591,230</u>	<u>554,966</u>

(b) Transactions with related parties

Other related parties include close family members of key management personnel and entities controlled or jointly controlled by these key management personnel individually or collectively with those close family members.

There have been no transactions with related parties during the current financial year (2023: nil).

Note 18. Financial Risk Management

The company's financial instruments consist mainly of deposits with banks, accounts receivable and payable, and leases. The totals for each category of financial instruments, measured in accordance with AASB 9 as detailed in the accounting policies to these financial statements, are as follows:

(i) Financial Assets at amortised cost

Cash at bank and on hand	5	16,678,275	8,558,248
Trade and other receivables	6	383,783	167,822
Financial Assets	9	994,381	624,071
Total Financial Assets		<u>18,056,439</u>	<u>9,350,141</u>

(ii) Financial Liabilities at amortised cost

Trade and other payables	11	3,135,260	3,131,666
Leases	12,15	2,093,243	3,149,044
Total Financial Liabilities		<u>5,228,503</u>	<u>6,280,710</u>

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MAY 2024

Note 19. Commitments

	2024	2023
	\$	\$
Lease Commitments		
Commitments in relation to leases are payable as follows:		
- Not later than 1 year	1,367,496	1,805,699
- Between 1 year and 5 years	758,302	1,382,490
Total Payment Commitments	2,125,797	3,188,189
- Less finance charges	(32,554)	(39,145)
	2,093,243	3,149,044
Represented by:		
Current (note 12)	1,291,658	1,766,961
Non-current (note 15)	801,585	1,382,083
	2,093,243	3,149,044
Capital Commitments		
Commitments in relation to capital expenditure on the renovation of the Club's facilities are as follows:		
Not later than 1 year	-	-

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MAY 2024

Note 20. Financing Arrangements

	2024	2023
	\$	\$
Finance Facilities Available		
Bank overdraft	500,000	500,000
Business market loans	5,000,000	5,600,000
Master finance lease facility	2,500,000	2,500,000
Business visa facility	30,000	30,000
	<u>8,030,000</u>	<u>8,630,000</u>
Finance Facilities Used		
Bank overdraft	-	-
Business market loans	-	-
Master finance lease facility	-	-
Business visa facility	8,833	11,039
	<u>8,833</u>	<u>11,039</u>
Finance Facilities Unused		
Bank overdraft	500,000	500,000
Business market loans	5,000,000	5,600,000
Master finance lease facility	2,500,000	2,500,000
Business visa facility	21,167	18,961
	<u>8,021,167</u>	<u>8,618,961</u>

Note 21. Group Entities

Ultimate parent Company

The ultimate parent company is the Albury Sailors, Soldiers and Airmen's Club Ltd

	Country of incorporation	Ownership interest	
		2024	2023
Olive Street Management Group Pty Ltd*	Australia	100%	100%
Tourism Information Solutions Pty Ltd*	Australia	100%	100%

These companies have not been consolidated into the financial statement on the basis they did not trade and there are no transactions to consolidate.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MAY 2024

Note 22. Events Occurring after Reporting Date

There have been no events since the balance date to the date of this report that would have a material effect on the operations of the Club.

Note 23. Contingencies

Contingent Asset

The Company owns 375 gaming machine entitlements acquired at no cost. These gaming machine entitlements are a tradable commodity within the NSW licensed club industry. However, the value of these gaming machine entitlement have not been recognised as an intangible asset in the statement of financial position on the basis that their value cannot be reliably measured and an active market does not exist.

Contingent liability

The Company has provided a bank guarantee to the value of \$155,000 in favour of the LAB/ TAB in relation to its liquor and TAB operations.

Note 24. Fair Value Measurements

The Company has the following assets that are measured at fair value on a recurring basis after initial recognition. The Company does not subsequently measure any liabilities at fair value on a recurring basis and has no assets or liabilities that are measured at fair value on a non-recurring basis.

The company selects a valuation technique that is appropriate in the circumstances and for which sufficient data is available to measure fair value. The availability of sufficient and relevant data primarily depends on the specific characteristics of the asset being measured. The valuation techniques selected by the entity are consistent with one or more of the following valuation approaches:

- the market approach, which uses prices and other relevant information generated by market transactions for identical or similar assets.
- the cost approach, which reflects the current replacement cost of an asset at its current service capacity.

Each valuation technique requires inputs that reflect the assumptions that buyers and sellers would use when pricing the asset, including assumptions about risks. When selecting a valuation technique, the Company gives priority to those techniques that maximize the use of observable inputs and minimize the use of unobservable inputs. Inputs that are developed using market data (such as publicly available information on actual transactions) and reflect the assumptions that buyers and sellers would generally use when pricing the asset are considered observable, whereas inputs for which market data is not available and therefore are developed using the best information available about such assumptions are considered unobservable.

	2024	2023
	\$	\$
Land (i)	11,500,000	10,170,000
Buildings (i)	21,730,000	26,926,202
Financial assets (ii)	994,175	624,071
	<u>34,224,175</u>	<u>37,096,202</u>

- (i) The fair value of freehold land and buildings is based on an external independent valuation performed in June 2024 using the market approach for land and depreciated replacement cost approach for buildings.
- (ii) Financial assets valued at market value based on publicly quoted market prices at 30 June 2024.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MAY 2024

Note 25. Auditor Remuneration

	2024	2023
	\$	\$
Remuneration of the auditor:		
Auditing the financial statements	27,395	25,565
Taxation services	32,580	20,940
	<u>59,975</u>	<u>46,505</u>

Note 26. Entity Details

The Albury Sailors, Soldiers and Airmen's Club Ltd is domiciled and incorporated in Australia. The registered office and principal place of business of the entity is:

The Albury Sailors, Soldiers and Airmen's Club Ltd
570-582 Olive Street
Albury NSW 2640

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE ALBURY SAILORS, SOLDIERS AND AIRMEN'S CLUB LTD

Opinion

We have audited the financial statements, being general purpose financial statements – simplified disclosure requirements, of The Albury Sailors, Soldiers and Airmen's Club Ltd (the Company), which comprises the statement of financial position at 31 May 2024, and the statement of profit or loss and other comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended, notes to the financial statements, including a summary of accounting policies and other explanatory notes and the directors' declaration.

In our opinion, the accompanying financial statements of the Company are in accordance with the Corporations Act 2001, including:

- a) giving a true and fair view of the Company's financial position as at 31 May 2024 and of its performance for the year ended on that date; and
- b) complying with Australian Accounting Standards - Simplified disclosure requirements and the Corporations Regulations 2001.

Basis of Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the auditor independence requirements of the Corporations Act 2001 and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (the Code) that are relevant to our audit of the financial statements in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the Corporations Act 2001, which has been given to the directors of the Company, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Directors' Responsibility for the Financial Statements

The directors of the Company are responsible for the preparation of the financial statements that give a true and fair view in accordance with Australian Accounting Standards – simplified disclosure requirements and the Corporations Act 2001 and for such internal control as the directors determine is necessary to enable the preparation of the financial statements that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Independent auditor's report to the members (continued)

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE ALBURY SAILORS, SOLDIERS AND AIRMEN'S CLUB LTD

Auditor's Responsibility

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at: <http://www.auasb.gov.au/Home.aspx>. This description forms part of our auditor's report.

Johnsons MME
Chartered Accountants

Stephen Clarke
Director

Albury
25 September 2024

BOARD OF DIRECTORS AS AT 31ST MAY 2024



EDDIE DUNLOP
PRESIDENT



MURRAY ASHCROFT
VICE PRESIDENT



MARK LEMAN
VICE PRESIDENT



MARK DANDO
DIRECTOR



COLIN DARTS OAM JP
DIRECTOR



OLIVIA MCFARLANE
DIRECTOR



NOEL SARGENT
DIRECTOR



GERARD DARMODY
CHIEF EXECUTIVE OFFICER



THE ALBURY SAILORS, SOLDIERS & AIRMEN'S CLUB LIMITED

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